

| Fisher County Hospital District | | |
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| Fiscal Year 2026 | | |
| REVENUE | 2025 | 2026 |
| Nursing Inpatient | \$ 520,000.00 | \$ 560,000.00 |
| Nursing Outpatient | \$ 256,200.00 | \$ 231,200.00 |
| Emergency Room Inpatient | \$ 65,000.00 | \$ 77,500.00 |
| Emergency Room Outpatient | \$ 1,665,000.00 | \$ 1,725,000.00 |
| Pharmacy Inpatient | \$ 175,000.00 | \$ 190,000.00 |
| Pharmacy Outpatient | \$ 220,000.00 | \$ 220,000.00 |
| Pharmacy-340B | \$ 800,000.00 | \$ 900,000.00 |
| Central Supply Outpatient | \$ 10,000.00 | \$ 9,000.00 |
| Laboratory Inpatient | \$ 105,000.00 | 107,500.00 |
| Laboratory Outpatient | \$ 2,450,000.00 | \$ 2,525,000.00 |
| EKG Inpatient | \$ 5,000.00 | \$ 6,000.00 |
| EKG Outpatient | \$ 135,000.00 | \$ 130,000.00 |
| Xray Inpatient | \$ 13,000.00 | \$ 15,500.00 |
| Xray Outpatient | \$ 440,000.00 | \$ 465,000.00 |
| Cat Scan Inpatient | \$ 37,500.00 | 165,000.00 |
| Cat Scan Outpatient | \$ 1,900,000.00 | \$ 2,200,000.00 |
| Ultrasound Inpatient | \$ 4,500.00 | 6,500.00 |
| Ultrasound Outpatient | \$ 135,000.00 | \$ 155,000.00 |
| Respiratory Therapy Inpatient | \$ 80,000.00 | 80,000.00 |
| Respiratory Therapy Outpatient | \$ 85,000.00 | \$ 80,000.00 |
| Pulmonary Rehab Outpatient | \$ 5,000.00 | \$ 75,000.00 |
| Cardiac Rehab Outpatient | \$ 35,000.00 | \$ 75,000.00 |
| Physical Therapy Inpatient | \$ 69,000.00 | \$ 80,000.00 |
| Physical Therapy Outpatient | \$ 460,000.00 | \$ 460,000.00 |
| Physical Therapy Home Health | \$ 70,000.00 | \$ 65,000.00 |
| Ambulance Inpatient | \$ - | \$ - |
| Ambulance Outpatient | \$ 910,000.00 | \$ 1,100,000.00 |
| Clearfork Health Center NPSR | \$ 1,750,000.00 | \$ 1,996,500.00 |
| Gross Patient Revenue | \$ 12,400,200.00 | \$ 13,699,700.00 |
| Medicare Contractuals - Hospital | \$ 75,000.00 | \$ 100,000.00 |
| Medicaid Contractuals - Hospital | \$ (369,329.00) | \$ (315,000.00) |
| Other Contractuals - Hospital | \$ (515,000.00) | \$ (517,912.00) |
| Discounts/Corrections | \$ (16,000.00) | \$ (25,000.00) |
| Recovery of Bad Debts | \$ 70,000.00 | \$ 75,000.00 |
| Sub Total | \$ (755,329.00) | \$ (682,912.00) |
| Net Patient Revenue | \$ 11,644,871.00 | \$ 13,016,788.00 |
| Cafeteria Sales | \$ 60,000.00 | \$ 75,000.00 |
| Medical Record Fees | \$ 500.00 | \$ 1,000.00 |
| Clinic Pharmacy Rent | \$ 22,000.00 | \$ 22,000.00 |
| Benefits | \$ 155,000.00 | \$ 225,000.00 |
| Physician Collection Fees | \$ 14,500.00 | \$ - |
| Employee Parking | \$ 3,000.00 | \$ 3,000.00 |
| Tobacco Settlement | \$ 30,000.00 | \$ 32,000.00 |
| Windfarm Revenue | \$ 625,000.00 | \$ 640,000.00 |

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| Ambulance RAC Revenue | \$ 1,000.00 | \$ 5,000.00 |
| Management Income-FCHCDC | \$ 53,000.00 | \$ 54,000.00 |
| Misc. Grant Revenue | \$ 50,000.00 | \$ 75,000.00 |
| DSRIP | \$ - | \$ - |
| UC/DSH | \$ 400,000.00 | \$ 350,000.00 |
| CHIRP | \$ 58,000.00 | \$ 40,000.00 |
| RAPPS-Roby | \$ - | \$ - |
| RAPPS-Clearfork | \$ 48,000.00 | \$ 60,000.00 |
| Interest Income | \$ 160,000.00 | \$ 200,000.00 |
| Misc. Income | \$ 50,000.00 | \$ 55,000.00 |
| Other Revenue | \$ 1,730,000.00 | \$ 1,837,000.00 |
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| Total All Revenue | \$ 13,374,871.00 | \$ 14,853,788.00 |
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| EXPENSES | | |
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| Nursing Expense | \$ 1,242,800.00 | \$ 1,493,000.00 |
| Emergency Room | \$ 382,500.00 | \$ 452,000.00 |
| Emergency Room Physician | \$ 1,100,000.00 | \$ 1,750,000.00 |
| Pharmacy Expense | \$ 406,100.00 | \$ 503,100.00 |
| Central Supply Expense | \$ 42,500.00 | \$ 43,500.00 |
| Laboratory Expense | \$ 732,950.00 | \$ 827,000.00 |
| EKG Expense | \$ 12,000.00 | \$ 13,250.00 |
| Xray Expense | \$ 340,250.00 | \$ 431,500.00 |
| Cat Scan Expense | \$ 44,850.00 | \$ 211,700.00 |
| Ultrasound Expense | \$ 20,200.00 | \$ 25,250.00 |
| Respiratory Therapy Expense | \$ 54,650.00 | \$ 62,800.00 |
| Pulmonary Rehab Expense | \$ 240.00 | \$ 45,500.00 |
| Cardiac Rehab Expense | \$ 6,800.00 | \$ 47,500.00 |
| Physical Therapy Expense | \$ 402,400.00 | \$ 399,150.00 |
| Ambulance Expense | \$ 770,000.00 | \$ 805,000.00 |
| Dietary Expense | \$ 250,600.00 | \$ 306,700.00 |
| Med Records & Coding Expense | \$ 57,450.00 | \$ 60,150.00 |
| Maintenance Expense | \$ 154,200.00 | \$ 203,950.00 |
| Safety Expense | \$ 8,100.00 | \$ 8,200.00 |
| Housekeeping Expense | \$ 145,650.00 | \$ 149,200.00 |
| Laundry Expense | \$ 100,000.00 | \$ 125,000.00 |
| Quality Assurance Expense | \$ 110,550.00 | \$ 126,250.00 |
| IT Expense | \$ 124,150.00 | \$ 90,000.00 |
| Accounting Expense | \$ 760,250.00 | \$ 872,700.00 |
| Clearfork RHC Expense | \$ 2,444,000.00 | \$ 2,468,500.00 |
| Primary Health Care Expense | \$ - | \$ - |
| Disaster Prep Expense | \$ - | \$ - |
| Total Operating Expense | \$ 9,713,190.00 | \$ 11,520,900.00 |
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| Admin. & Management Expense | \$ 732,000.00 | \$ 732,000.00 |
| Health Insurance Benefit | \$ 560,000.00 | \$ 650,000.00 |
| Retirement Benefit | \$ 250,000.00 | \$ 325,000.00 |
| Other Employee Benefits | \$ 50,000.00 | \$ 80,000.00 |
| Workers Comp | \$ 65,000.00 | \$ 65,000.00 |
| Bad Debt Expense | \$ 500,000.00 | \$ 600,000.00 |
| Charity Expense | \$ 950,000.00 | \$ 950,000.00 |

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| Indigent Expense | \$ 60,000.00 | \$ 55,000.00 |
| Administrative Adjustments | \$ 50,000.00 | \$ 50,000.00 |
| Non-Waiver Adjustments | \$ 12,500.00 | \$ 11,500.00 |
| Risk Management Adjustments | \$ 20,000.00 | \$ 20,000.00 |
| Hospice Adjustments | \$ - | \$ - |
| Collection Expense | \$ 5,000.00 | \$ 6,500.00 |
| Utilities | \$ 140,000.00 | \$ 140,000.00 |
| Telephone | \$ 15,000.00 | \$ 15,000.00 |
| Internet | \$ 20,000.00 | \$ 18,000.00 |
| Outside Accounting | \$ 115,000.00 | \$ 125,000.00 |
| Legal Fees | \$ 12,000.00 | \$ 25,000.00 |
| Interest Expense | \$ 5,000.00 | \$ - |
| Insurance Expense | \$ 85,000.00 | \$ 125,000.00 |
| Admin. Auto & Travel Expense | \$ 5,000.00 | \$ 5,000.00 |
| Dues & Subscription Fees | \$ 20,000.00 | \$ 20,000.00 |
| Postage & Freight | \$ 12,000.00 | \$ 10,000.00 |
| Copy/Mail Machine Rental | \$ 50,000.00 | \$ 50,000.00 |
| Appraisal District Tax Collections | \$ 55,000.00 | \$ 60,000.00 |
| Election Expense | \$ - | \$ - |
| Advertising & Public Relations | \$ 12,500.00 | \$ 47,500.00 |
| Physician Recruitment Expense | \$ - | \$ 5,000.00 |
| Contr Svc-Phys Pro Fees | \$ 100,000.00 | \$ 80,000.00 |
| Medical Director Expense | \$ 12,000.00 | \$ 12,000.00 |
| Cafeteria Sales Tax | \$ 2,500.00 | \$ 3,000.00 |
| Credit Card Processing Fees | \$ 40,000.00 | \$ 30,000.00 |
| Donations/Scholarships | \$ 2,500.00 | \$ 3,000.00 |
| Misc. Expense | \$ 5,000.00 | \$ 5,000.00 |
| Total Administrative Expense | \$ 3,963,000.00 | \$ 4,323,500.00 |
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| Lease-Philips Cap (Xray & CT Equip) | \$ 35,000.00 | \$ 168,000.00 |
| FCHCDC Subsidy-HH & Grants | \$ 391,755.00 | \$ 360,590.00 |
| FNB Rotan Note (Clinic) | \$ 900,000.00 | \$ 500,000.00 |
| Total Current Portion Other Obligations | \$ 1,326,755.00 | \$ 1,028,590.00 |
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| Total All Expenses | \$ 15,002,945.00 | \$ 16,872,990.00 |
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| Budget Shortfall | \$ (1,628,074.00) | \$ (2,019,202.00) |
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| Tax Revenue | \$ 1,947,574.00 | \$ 2,219,202.00 |
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| IV Infusion Pumps | \$ 16,500.00 | - |
| EMS Stretcher | \$ 23,000.00 | - |
| Dietary Convection & Steam Table | \$ 10,000.00 | - |
| Physical Therapy Renovations | \$ 200,000.00 | \$ 200,000.00 |
| Reception Renovations | \$ 70,000.00 | \$ 70,000.00 |
| Total Capital Expenditures | \$ 319,500.00 | \$ 200,000.00 |
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| Cash Gain/(Loss) after Taxes | \$ - | \$ - |
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| Depreciation | \$ 350,000.00 | \$ 372,000.00 |